

 WILEY

Robert K. Wysocki

Effective Project Management

Traditional, Agile, Extreme

SIXTH EDITION



Contents at a Glance

Preface		xxiii
Introduction		xxv
Part I	Defining and Using Project Management Process Groups	1
Chapter 1	What Is a Project?	5
Chapter 2	What Is Project Management?	23
Chapter 3	Understanding the Project Management Process Groups	63
Chapter 4	How to Scope a TPM Project	103
Chapter 5	How to Plan a TPM Project	149
Chapter 6	How to Launch a TPM Project	225
Chapter 7	How to Monitor and Control a TPM Project	279
Chapter 8	How to Close a TPM Project	311
Part II	Establishing Project Management Life Cycles and Strategies	321
Chapter 9	Complexity and Uncertainty in the Project Management Landscape	323
Chapter 10	Traditional Project Management	339
Chapter 11	Agile Project Management	377
Chapter 12	Extreme Project Management	453

viii Contents at a Glance

Part III	Building an Effective Project Management Infrastructure	479
Chapter 13	Establishing and Maturing a Project Support Office	481
Chapter 14	Establishing and Managing a Project Portfolio Management Process	527
Chapter 15	Establishing and Managing a Continuous Process Improvement Program	583
Part IV	Managing the Realities of Projects	625
Chapter 16	Prevention and Intervention Strategies for Distressed Projects	627
Chapter 17	Organizing Multiple Team Projects	657
Chapter 18	Managing the Professional Development of Project Teams	689
Appendix A	Glossary of Acronyms	711
Appendix B	What's on the Website?	717
Appendix C	Bibliography	719
Index		729