## Contents

PART I INTRODUCTION  1. Organized Impermanence: An Overview 2. Mundane Poetics: Searching for Wisdom in Organizational Theory 3. Faith, Evidence, and Action: Better Guesses in an Unknowable World  PART II ATTENDING  4. Managing the Unexpected: Complexity as Distributed Sensemaking 5. Information Overload Revisited	VII
<ol> <li>Organized Impermanence: An Overview</li> <li>Mundane Poetics: Searching for Wisdom in Organizational Theory</li> <li>Faith, Evidence, and Action: Better Guesses in an Unknowable World</li> </ol> PART II ATTENDING <ol> <li>Managing the Unexpected: Complexity as Distributed Sensemaking</li> <li>Information Overload Revisited</li> </ol>	ix
<ol> <li>Mundane Poetics: Searching for Wisdom in Organizational Theory</li> <li>Faith, Evidence, and Action: Better Guesses in an Unknowable World</li> </ol> PART II ATTENDING <ol> <li>Managing the Unexpected: Complexity as Distributed Sensemaking</li> <li>Information Overload Revisited</li> </ol>	1
<ol> <li>Mundane Poetics: Searching for Wisdom in Organizational Theory</li> <li>Faith, Evidence, and Action: Better Guesses in an Unknowable World</li> </ol> PART II ATTENDING <ol> <li>Managing the Unexpected: Complexity as Distributed Sensemaking</li> <li>Information Overload Revisited</li> </ol>	3
PART II ATTENDING  4. Managing the Unexpected: Complexity as Distributed Sensemaking 5. Information Overload Revisited	9
<ul> <li>4. Managing the Unexpected: Complexity as Distributed Sensemaking</li> <li>5. Information Overload Revisited</li> </ul>	27
5. Information Overload Revisited	45
TY (13 AN C) (100 AY A TIMELL	47
Kathleen M. Sutcliffe and Karl. E Weick	65
6. Organizing for Mindfulness: Eastern Wisdom and Western Knowledge	
	85
PART III INTERPRETATION 10	.07
7. Making Sense of Blurred Images: Mindful Organizing in Mission STS-107	.09
171100101101101101	0.
	.29
9. Impermanent Systems and Medical Errors:	۔ ہے۔
	.53

## CONTENTS

PART IV ACTION	173
10. Hospitals as Cultures of Entrapment: A Re-analysis of the Bristol Royal Infirmary	
Karl E. Weick and Kathleen M. Sutcliffe	175
11. Enacting an Environment: The Infrastructure of Organizing	189
12. Positive Organizing and Organizational Tragedy	207
PART V LEARNING AND CHANGE	223
13. Emergent Change as a Universal in Organizations	225
14. Drop Your Tools: An Allegory for Organizational Studies	<b>24</b> 3
15. Leadership as the Legitimation of Doubt	261
Epilogue	273
References	275
Index	283