

Contents

1	The Nature and Role of ICAO	1
1.1	The Problem	1
1.2	The Solution	6
1.3	Competition	11
1.4	The ICAO-IATA Synergy	14
1.5	Governance	19
	References	25
2	Competition in Air Transport	27
2.1	The Safeguards Anomaly	29
2.2	Competition in Air Transport	36
2.3	Ownership and Control of Airlines	39
2.4	Existing Guidelines	47
2.5	A Compromise	52
	References	56
3	Connectivity	57
3.1	The Declaration	57
3.2	The Tourism Connection	59
3.3	Airport Slots	65
3.3.1	Night Curfews	73
	References	76
4	The Facilitation Connection	77
4.1	Carriage of Persons	79
4.2	Carriage of Cargo	82
	References	83
5	Consumer Rights	85
5.1	Consumer Protection	85
5.2	Consumer Rights	92
	References	101

6	Airlines: The Other Side of the Coin	103
6.1	Airlines and Connectivity	103
6.2	Charges and Taxes: A Burden on Airlines	107
6.2.1	Definition of Charge	109
6.2.2	Marginal Cost Pricing	113
6.2.3	The Single Till	115
6.2.4	CEANS 2008	121
6.2.5	ICAO's Policies on Airport Charges	129
6.3	Economic Regulation and Security of Airlines: The Importance of Cargo	136
6.3.1	Economic Aspects of Security	138
6.3.2	Cargo Security	139
6.3.3	The Risk Based Approach	143
6.4	Economic Regulation of Air Navigation Services Providers	150
	References	154
7	The Black Swan Effect	157
7.1	Epiphenomena	159
7.2	The Low Fare Business Model	161
7.3	A Sensible Approach to Fragility?	167
	References	172
8	Outcome of the Sixth Air Transport Conference (ATConf/6)	173
8.1	Discussions and Achievements of ATConf/6	174
8.1.1	Market Access	175
8.1.2	Ownership and Control	180
8.1.3	Consumer Protection	184
8.1.4	Fair Competition	186
8.1.5	Safeguards in the Liberalization Process	189
8.1.6	Taxation	193
8.1.7	Economics of Airports and Air Navigation Services	194
8.2	Implementation of ICAO's Policies and Guidance	197
8.3	A New Annex?	199
	References	202
9	Conclusion	203
	References	210
	Index	211