

Contents

| | |
|---|------------|
| Preface | xi |
| PART I THE CONTEXT OF COMMUNITY PRACTICE | 1 |
| 1. Introduction: Contexts and Challenges for 21st Century Communities | 3 |
| <i>Marie Weil, Berg-Beach Distinguished Professor of Community Practice, SSW, University of North Carolina, Chapel Hill, North Carolina</i> | |
| <i>Michael Reisch, Daniel Thursz Distinguished Professor of Social Justice, SSW, University of Maryland, Baltimore</i> | |
| <i>Mary L. Ohmer, Associate Professor, SSW, Georgia State University, Atlanta</i> | |
| 2. History and Context for Community Practice in North America | 27 |
| <i>William G. Brueggemann, Professor Emeritus, Kyushu University of Health and Welfare, Nobeoka, Japan</i> | |
| 3. Community Practice Challenges in the Global Economy | 47 |
| <i>Michael Reisch, Daniel Thursz Distinguished Professor of Social Justice, SSW, University of Maryland, Baltimore</i> | |
| 4. Social Justice, Human Rights, Values, and Community Practice | 73 |
| <i>Michael Reisch, Daniel Thursz Distinguished Professor of Social Justice, SSW, University of Maryland, Baltimore</i> | |
| <i>Jim Ife, Professor Emeritus, Centre for Human Rights Education, Curtin University of Technology, Perth, Australia</i> | |
| <i>Marie Weil, Berg-Beach Distinguished Professor of Community Practice, SSW, University of North Carolina, Chapel Hill, North Carolina</i> | |
| 5. Theories of Community | 105 |
| <i>Robert J. Chaskin, Associate Professor, School of Social Service Administration, University of Chicago</i> | |
| 6. Applying Practice Theories in Community Work | 123 |
| <i>Marie Weil, Berg-Beach Distinguished Professor of Community Practice, SSW, University of North Carolina, Chapel Hill, North Carolina</i> | |
| <i>Mary L. Ohmer, Associate Professor, SSW, Georgia State University, Atlanta</i> | |

| | |
|---|------------|
| PART II. MAJOR APPROACHES TO COMMUNITY PRACTICE: DEVELOPMENT, ORGANIZING, SOCIAL PLANNING, AND SOCIAL CHANGE | 163 |
| 7. Evolution, Models, and the Changing Context of Community Practice | 167 |
| <i>Marie Weil, Berg-Beach Distinguished Professor of Community Practice, SSW, University of North Carolina, Chapel Hill, North Carolina</i> | |
| <i>Dorothy N. Gamble, Clinical Professor Emerita, University of North Carolina, Chapel Hill</i> | |
| <i>Mary L. Ohmer, Associate Professor, SSW, Georgia State University, Atlanta</i> | |
| A. Development | |
| 8. Development Theories and Community Development Practice: Trajectory of Changes | 195 |
| <i>Lakshmi Lingam, Deputy Director & Professor, Tata Institute of Social Sciences, Mumbai and Hyderabad, India</i> | |
| 9. Sustainable Community Development | 215 |
| <i>Dorothy N. Gamble, Clinical Professor Emerita, University of North Carolina, Chapel Hill</i> | |
| <i>Marie D. Hoff, Professor Emerita, Boise State University, Idaho</i> | |
| B. Organizing | |
| 10. The Practice of Community Organizing: Comparing and Contrasting Conflict and Consensus Approaches | 233 |
| <i>Mary L. Ohmer, Associate Professor, SSW, Georgia State University, Atlanta</i> | |
| <i>Fred Brooks III, Associate Professor, SSW, Georgia State University, Atlanta</i> | |
| 11. New Theory for New Constituencies: Contemporary Organizing in Communities of Color | 249 |
| <i>Rinku Sen, President and Executive Director, The Applied Research Center, New York</i> | |
| C. Planning | |
| 12. Community-Based Social Planning: Theory and Practice | 265 |
| <i>Marie Weil, Berg-Beach Distinguished Professor of Community Practice, SSW, University of North Carolina, Chapel Hill, North Carolina</i> | |
| 13. Larger-Scale Social Planning: Planning for Services and Communities | 299 |
| <i>Jon Simon Sager, Clinical Associate Professor, University of Southern California SSW</i> | |
| <i>Marie Weil, Professor, University of North Carolina, Chapel Hill, North Carolina</i> | |
| D. Progressive Social Change: People, Systems, and Societies | |
| 14. Participatory Methods in Community Practice | 327 |
| <i>Dorothy N. Gamble, Clinical Professor Emerita, University of North Carolina, Chapel Hill</i> | |
| 15. Political, Social, and Legislative Action | 345 |
| <i>Jacqueline Mondros, Dean and Professor, Hunter College, SSW, City University of New York</i> | |
| 16. Radical Community Organizing | 361 |
| <i>Michael Reisch, Daniel Thursz Distinguished Professor of Social Justice, SSW, University of Maryland, Baltimore</i> | |

| | |
|---|------------|
| 17. Coalitions, Collaborations, and Partnerships: Interorganizational Approaches to Social Change | 383 |
| <i>Terry Mizrahi, Professor Hunter College SSW, City University of New York</i> | |
| <i>Beth B. Rosenthal, Adjunct Professor, New York University</i> | |
| <i>Jan Ivery, Associate Professor, SSW, Georgia State University, Atlanta</i> | |
| 18. Eight Models of Policy Practice: Local, State, National, and International Arenas | 403 |
| <i>Bruce Jansson, Margaret W. Driscoll/Louise M. Clevenger Professor of Social Policy and Administration, University of Southern California</i> | |
| <i>Gretchen Heidemann, ABD, SSW, University of Southern California</i> | |
| <i>Jacquelyn McCroskey, John Milner Professor of Child Welfare, University of Southern California</i> | |
| <i>Ralph David Fertig, J.D., Clinical Professor, University of Southern California</i> | |
| PART III. ISSUES, AREAS, AND FIELDS OF COMMUNITY PRACTICE | 421 |
| A. Issues and Areas | |
| 19. Cultural Competency: Organizations and Diverse Populations | 425 |
| <i>Patricia St. Onge, CEO, Seven Generations Consulting and Coaching, San Francisco</i> | |
| 20. Principles, Skills, and Practice Strategies for Promoting Multicultural Communication and Collaboration | 445 |
| <i>Lorraine M. Gutiérrez, Arthur F. Thurnau Professor, School of Social Work & Department of Psychology, University of Michigan</i> | |
| <i>Edith A. Lewis, Associate Professor, School of Social Work, University of Michigan</i> | |
| <i>Adrienne B. Dessel, Co-Associate Director, Program on Intergroup Relations, University of Michigan</i> | |
| <i>Michael Spencer, Professor and Associate Dean for Educational Programs, School of Social Work, University of Michigan</i> | |
| B. Fields of Practice and Populations | |
| 21. Rural Community Practice: Organizing, Planning, and Development | 461 |
| <i>Iris Carlton-LaNey, Professor, University of North Carolina, Chapel Hill</i> | |
| <i>N. Yolanda Burwell, Senior Fellow, North Carolina Rural Economic Development Center</i> | |
| <i>Craig White, Co-Director, Center for Participatory Change, Asheville, North Carolina</i> | |
| 22. Renewing Social Work's Commitment to Workplace Justice | 479 |
| <i>Alice B. Gates, Visiting Professor, University of Portland, Portland Oregon</i> | |
| <i>David Dobbie, Assistant to the President, American Federation of Teachers, Detroit Michigan</i> | |
| 23. Community, Economic, and Social Development in a Changing World | 495 |
| <i>David M. Feehan, CEO Civitas Consulting Group</i> | |
| <i>Marvin D. Feit, Professor, Ethelyn R. Strong School of Social Work, Norfolk State University</i> | |
| <i>Carol Becker, University of St. Thomas and CDC Consultant</i> | |

24. **Comprehensive Community Building at a Crossroads in Civil Society** 513
*Tracy M. Soska, University of Pittsburgh, Director of Continuing Education and Chair
Community Organizing and Social Administration*
Robert Feikema, Community Organizer and Consultant, Pittsburgh
25. **Creating a Model Children’s Service System: Lessons Learned From San Francisco** 531
*Margaret Brodtkin, MSSA, Executive Director, A New Day
for Children, San Francisco*
26. **Youth-Led Organizing, Community Engagement, and Opportunity Creation** 547
Melvin Delgado, Professor, School of Social Work, Boston University
Lee Staples, Community Organizer and Clinical Professor, Boston University
27. **Restorative Justice and Youth Offending** 567
*Joan Pennell, Director, Center for Family and Community Engagement, North Carolina
State University*
*Gabrielle Maxwell, Senior Associate, Institute of Policy Studies, Victoria University of
Wellington, New Zealand*
*Jessalyn Nash, Adjunct Professor, Criminology and Criminal Justice,
Sonoma State University, California*
- PART IV. GLOBAL ISSUES AND APPROACHES** 585
28. **Global Change and Indicators of Social Development** 587
*Richard J. Estes, Professor and Director International Programs, SSW, University of
Pennsylvania*
29. **Confronting Global Poverty: Building Economic Opportunity
and Social Inclusion** 607
*Gina Agnes N. Chowa, Assistant Professor, University of
North Carolina, Chapel Hill*
Rainier De Vera Masa, MSW, University of North Carolina, Chapel Hill
*Michael Sherraden, Benjamin E. Youngdahl Professor of Social Development and
Director, Center for Social Development, George Warren Brown School of Social Work,
Washington University, St. Louis*
*Marie Weil, Berg-Beach Distinguished Professor of Community Practice, SSW University
of North Carolina, Chapel Hill, North Carolina*
30. **International Community Practice: Local–Global Issues and Strategies** 633
*Manohar Pawar, Professor and Director, Centre for Rural Social Research, Charles Sturt
University, Australia*
31. **Women and Leadership in Development, Planning, Organizing, and Social Change** 653
Mónica Marie Alzate, Associate Professor, University of Oklahoma, Norman
Janki Andharia, Professor, Tata Institute of Social Sciences, Mumbai

Gina Agnes N. Chowa, Assistant Professor, University of North Carolina, Chapel Hill

Marie Weil, Professor, University of North Carolina, Chapel Hill

Alison Doernberg, MSW, University of North Carolina, Chapel Hill

**PART V. COMMUNITY-BASED ORGANIZATIONS, COMMUNITY BUILDING,
SERVICE COORDINATION, PROGRAM DESIGN, AND RESOURCE DEVELOPMENT 683**

32. The Role of Human Service Nonprofits in Promoting Community Building 685

Mark Samples, MSW, School of Social Welfare, University of California, Berkeley

Michael J. Austin, Professor and Director, Mack Center on Nonprofit Management in the Human Services, School of Social Welfare, University of California, Berkeley

33. Building Local Capacity for Rural Development: Experiences From World Neighbors 701

Scott A. Killough, Vice President, Learning and Innovation, World Neighbors, Oklahoma City, Oklahoma

34. Developing Cultural Competence and Youth- and Family-Driven Services in Systems of Care 725

Terry L. Cross, Director, National Indian Child Welfare Association, Portland, OR

Barbara J. Friesen, Professor Emerita, School of Social Work, and Director, Research and Training Center on Family Support and Children's Mental Health, Portland State University

35. In Search of the System: Adult Mental Health 741

Jenneth Carpenter, Senior Research Associate, Advocates for Human Potential Inc.

W. Patrick Sullivan, Professor, School of Social Work, Indiana University, Indianapolis

36. Program Planning and Implementation: Designing Responses to Address Community Needs 757

F. Ellen Netting, Samuel S. Wurtzel Professor, Virginia Commonwealth University

Mary Katherine O'Connor, Professor, Virginia Commonwealth University

37. Fundraising and Community Practice: A Stakeholder Model 773

Armand Lauffer, Professor Emeritus, University of Michigan

**PART VI. RESEARCH, EVALUATION, AND THE USE OF TECHNOLOGY
IN COMMUNITY PRACTICE 789**

**38. Community-Based Research: Rationale, Methods, Roles, and Considerations for
Community Practice 791**

Mary L. Ohmer, Associate Professor, SSW, Georgia State University, Atlanta

Joanne L. Sobeck, Professor and Director, Center for Social Work Practice and Policy Research, SSW, Wayne State University, Detroit

Samantha N. Teixeira, MSW, SSW, University of Pittsburgh

John M. Wallace Jr., Associate Professor, SSW, University of Pittsburgh

Valerie B. Shapiro, Assistant Professor, School of Social Welfare, University of California, Berkeley

39. Community Practice in the Digital Age 809

Dick Schoech, Professor, University of Texas, Arlington

| | |
|--|------------|
| 40. GIS Applications and Administrative Data to Support Community Change | 827 |
| <i>Amy Hillier, Associate Professor, City and Regional Planning, University of Pennsylvania</i> | |
| <i>Dennis Culhane, Professor, School of Social Policy and Practice, University of Pennsylvania, Co-Directors, Cartographic Modeling Laboratory</i> | |
| | |
| Appendix A. Macro Practice Concentrations in Schools of Social Work in the United States | 845 |
| <i>Marie Weil</i> | |
| | |
| Appendix B. ACOSA Competencies | 861 |
| <i>Dorothy N. Gamble</i> | |
| | |
| Author Index | 871 |
| Subject Index | 903 |
| About the Editors | 937 |
| About the Contributors | 939 |