Contents

Preface and acknowledgements vi	
How to use this book to achieve the best results viii	
Learning fea	tures x
Tutors' guide	e xii
An importan	t note to the reader from the authors xiii
PART ONE	THE MARKETING PLANNING PROCESS AND THE OUTPUT 1
Chapter 1	Understanding the Marketing Process 3
Chapter 2	The Marketing Planning Process: The Main Steps 39
Chapter 3	The Customer and Market Audit Part 1: Understanding Markets and Market Segmentation 77
Chapter 4	The Customer and Market Audit Part 2: Understanding Customer Needs and Developing Value Propositions 139
Chapter 5	The Customer and Market Audit Part 3: The Product Audit 165
Chapter 6	Setting Marketing Objectives and Strategies 227
PART TWO	THE MAJOR ELEMENTS OF MARKETING 273
Chapter 7	The Integrated Marketing Communications Plan 275
Chapter 8	The Sales and Key Account Plan 327
Chapter 9	The Multichannel Plan: The Route to Market 371
Chapter 10	The Customer Relationship Management Plan 417
Chapter 11	The Pricing Plan 451
PART THREE MARKETING PLANS MEASUREMENT AND IMPLEMENTATION 483	
Chapter 12	Implementation Issues in Marketing Planning 485
Chapter 13	Measuring the Effectiveness of Marketing Planning 537
Chapter 14	A Step-by-Step Marketing Planning System 561
Conclusion:	Guidelines from the authors on world-class marketing 599
Marketing Planning: Yes, it really works! Experiences from the real world 603	
Index 615	