"The growth of management consulting has created a tremendous thirst for knowledge about the basics of consulting. Those thinking about entering the industry as well as those professionals who want to 'raise their game' should read *The Advice Business*."

-David A. Nadler Chairman, Mercer Delta Consulting "The Advice Business clarifies the art, practice, and problems that consultants face, as well as the contributions they make to leading change. The authors do a terrific job of explaining the world of management consulting, and how consultants help leaders address key business problems."

—Noel Tichy
Co-Author of *The Cycle of Leadership*;
Professor, University of Michigan Business School

THE ADVICE BUSINESS

Essential Tools and Models for Management Consulting

CHARLES J. FOMBRUN MARK D. NEVINS

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